# Ann Arbor Transportation Authority

Financial Statements as of and for the Years Ended September 30, 2004 and 2003 and Additional Information for the Year Ended September 30, 2004, Independent Auditors' Reports Required by the Office of Management and Budget Circular A-133 and Supplemental Schedule of Expenditures of Federal Awards for the Year Ended September 30, 2004, and Independent Auditors' Reports

[ ] City [ ] Township [ ] Village [X] Other

Local Government Type

Audit Date

# **AUDITING PROCEDURES REPORT**

Issued under P.A. 2 of 1968, as amended. Filing is mandatory.

September 30, 2004  We have audited the financial statements of this local unit of government and render in accordance with the Statements of the Governmental Accounting Standards Board Financial Statements for Counties and Local Units of Government in Michigan by the We affirm that:  1. We have complied with the Bulletin for the Audits of Local Units of Government in 2. We are certified public accountants registered to practice in Michigan.  We further affirm the following. "Yes" responses have been disclosed in the financial sof comments and recommendations  You must check the applicable box for each item below.  [ ] Yes [X] No 1. Certain component units/funds/agencies of the local units (P.A. 275 of 1980).  [ ] Yes [X] No 3. There are accumulated deficits in one or more of the earnings (P.A. 275 of 1980).	o (GASB) and tree Michigan Departments, including an as restatements, including this unit's unrestant unit are excluded this unit's united this unit is united this united	evised.  JAN 2  d from the finances  served fund bases and Budgeting	EIVED FIREASURY 2 1 2005 GAINANCE DIV.
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[ ] Yes [X] No 4. The local unit has violated the conditions of either an or its requirements, or an order issued under the Emer		al Loan Act.	pal Finance Act
[ ] Yes [X] No 5. The local unit holds deposits/investments which do not of 1943, as amended [MCL 129.91], or P.A. 55 of 1982	ot comply with st 2, as amended [	tatutory requirer [MCL 38.1132]).	ments. (P.A. 20
[ ] Yes [X] No 6. The local unit has been delinquent in distributing tax reunit.			
[ ] Yes [X] No 7. The local unit has violated the Constitutional requirement earned pension benefits (normal costs) in the current and the overfunding credits are more than the normal (paid during the year).	I Vear It the nic	an ic mara than	4000/ 6
[ ] Yes [X] No 8. The local unit uses credit cards and has not adopted an 1995 (MCL 129.241).	ın applicable pol	licy as required	by P.A. 266 of
[ ] Yes [X] No 9. The local unit has not adopted an investment policy as a	required by P.A	a. 196 of 1997 (N	MCL 129.95).
We have enclosed the following:	Enclosed	To Be Forwarded	Not Required
The letter of comments and recommendations.	х		
Reports on individual federal financial assistance programs (program audits).			X
Single Audit Reports (ASLGU).	Х		
Certified Public Accountant (Firm Name) REHMANN ROBSON GERALD J. DESLOOVER, CPA			
Street Address City		State Zip	
Accountant Signature	SINAW	МІ	48605
Mehrana Ko Ssen			

Local Government Name

**Opinion Date** 

Ann Arbor Transportation Authority

County

Washtenaw

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### INDEPENDENT AUDITORS' REPORT

December 2, 2004

To the Members of the Board of Directors of Ann Arbor Transportation Authority Ann Arbor, Michigan

We have audited the accompanying basic financial statements of Ann Arbor Transportation Authority (the "Authority") as of and for the years ended September 30, 2004 and 2003, as listed in the table of contents. These financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Ann Arbor Transportation Authority as of September 30, 2004 and 2003, and the changes in its financial position and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of

In accordance with Government Auditing Standards, we have also issued our reported dated December 2, 2004 on our consideration of Ann Arbor Transportation Authority's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

The Management's Discussion and Analysis is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no

Our audits were conducted for the purpose of forming an opinion on the financial statements taken as a whole. The information contained in the Schedule of Expenditures of Federal Awards, as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, as listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the financial statements of the Ann Arbor Transportation Authority. Such information has been subjected to the auditing procedures applied in our audit of the 2004 basic financial statements and, in our opinion, is fairly stated in all material respects when considered in relation to the 2003 basic financial statements taken as a whole.

Rehmann Lohson

### MANAGEMENT DISCUSSION AND ANALYSIS YEARS ENDED SEPTEMBER 30, 2004 AND 2003

As management of the Ann Arbor Transportation Authority (the "Authority") in Ann Arbor, Michigan, we offer readers of the Authority's financial statements this narrative overview and analysis of the financial activities of the Authority for the fiscal year ended September 30, 2004. We encourage readers to consider the information in conjunction with the financial statements, related footnote disclosures and the required supplementary and additional information as listed in the table of contents.

## Overview of the Financial Statements and Financial Analysis

The discussion is intended to present an overview of the Authority's financial performance for the years ended September 30, 2004 and 2003 and does not purport to make any statement regarding the future operations of the organization. While the Authority is an instrumentality of the State of Michigan, it is not a component of the State as defined by the Governmental Accounting Standards Board (GASB).

The annual report consists of the basic financial statements, which are the statement of net assets, statement of revenues, expenses and changes in net assets, and the statement of cash flows, prepared in accordance with GASB principles. This report also contains other supplementary information in addition to the basic financial statements, as required by the GASB and the State of Michigan Department of Treasury.

Effective with the year ended September 30, 2003, the Authority adopted GASB Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments and Statement No. 37, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Government: Omnibus, and Statement No. 38, Certain Financial Statement Note Disclosures. The basic financial statements for the year ended September 30, 2003 have been audited and are included for comparative purposes.

#### Financial Highlights

The Authority's total assets increased from the prior year by \$6,462,000 (17.3%), primarily due to the purchase of eighteen buses for \$5,284,000, using Federal and State capital grants.

Current assets, other than cash and investments, increased by \$324,000 (10.7%) due to the increase in grants receivable for reimbursement of building renovation costs incurred late in the fiscal year.

Current liabilities increased by \$1,280,000 (13.6%) due to the increase in grants payable from the overpayment in the current year State of Michigan Formula Operating Assistance.

Non-operating revenue decreased \$857,000 (4.6%) due to many factors. Primarily, local revenue decreased due to a one-time gain of \$699,000 for forgiveness of debt in 2003. Also, Federal revenue decreased \$436,000 because we transferred the Rail Study Project to the Southeastern Michigan Council of Governments (SEMCOG) late last year.

Total expenses decreased \$227,000 (1.0%) primarily due to the decrease in consulting expenses of \$510,000 for the Rail Study project, as mentioned above.

#### **Balance Sheets**

The balance sheets includes all assets and liabilities. It is prepared under the "full accrual" basis of accounting, whereby revenues and assets are recognized when the service is provided and expenses and liabilities are recognized when they occur, regardless of the timing of the related cash flows. Assets and liabilities are measured using the economic resources measurement focus. Capital assets are reported at historical cost less an allowance for depreciation.

A summary of the Authority's assets, liabilities and net assets at September 30, 2004 and 2003 follows (in thousands):

Assets:	2004	2003
Current assets Capital assets, net Total assets	\$18,708 <u>25,043</u> <b>\$43,751</b>	\$16,518 _20,770 <b>\$37,288</b>
Liabilities:		
Current liabilities Noncurrent liabilities Total liabilities	\$10,693 <u>3,234</u> 13,927	\$ 9,413 <u>2,441</u> 11,854
Net Assets:		
Invested in capital assets Unrestricted Total net assets	25,043 <u>4,781</u> <u>29,824</u>	20,770 <u>4,664</u> <u>25,434</u>
Total liabilities and net assets	<u>\$43,751</u>	<u>\$37,288</u>

At September 30, 2004, the Authority's total assets were \$43.75 million, compared to \$37.29 million at September 30 2003. The Authority's largest capital investments include buses and related equipment, net of depreciation, of \$12.5 million in 2004 and \$8.9 million in 2003 and the land and buildings, net of depreciation, of \$11.4 million in 2004 and \$10.5 in 2003. At September 30, 2004, the Authority had outstanding commitments relating to the replacement of the roof at the Authority's main facility for \$583,000. Funding for these expenditures is through Federal capital grants (80%) and state capital grants (20%).

The majority of the Authority's current liabilities are deferred revenue (\$6.3 million in 2004 and \$6.0 million in 2003), which is 75% (nine of twelve months) of the tax levied on the property in the City of Ann Arbor on July 1, 2004. The original property tax levy, approved by the voters in the City of Ann Arbor, Michigan, was 2.5 mills. However, the property tax levy is subject to the Headlee Amendment to the State of Michigan Constitution and has decreased in recent years and is currently 2.1 mills. The majority of the tax levy has been collected and the deferred revenue represents the portion that will be used to help fund operations from October 1, 2004 to June 30, 2005.

The total assets of the Authority exceeded its total liabilities by \$29,824,000 (net assets) as of September 30, 2004. Of this amount, \$4,781,000 (unrestricted net assets) may be used to fund future operations and meet future obligations of the Authority.

## Statement of Revenues, Expenses, and Changes in Net Assets

A summary of the Authority's revenues, expenses and changes in net assets for the year ended September 30, 2004 follows (in \$1,000s):

	2004	2003
Operating revenues	\$ 3,194	¢ 2 175
Operating expenses	<u>23,436</u>	\$ 3,175
Operating loss	$\frac{23,430}{(20,242)}$	<u>23,662</u> (20,487)
Non-operating revenues	_17,757	_18,614
Change in net assets before capital contributions	(2,485)	(1,873)
Capital contributions	6,875	_1,531
Change in net assets	4,390	(342)
Net assets, beginning of year	25,434	<u>25,776</u>
Net assets, end of year	<u>\$29,824</u>	<u>\$25,434</u>

The Authority's primary sources of operating revenues are passenger fares collected in the farebox in each bus, sales of 30-day passes and tokens. Other operating revenues are special fares where someone else than the rider pays the fare, such as the successful go!pass and MRide programs.

Total operating expenses of \$23,436,000 include operations (\$14,568,000), vehicle and facility maintenance (\$4,593,000) and general administration (\$4,275,000). The largest portion of all expenses is for employee wages and fringe benefits of \$13,417,000 or 57.25% of all expenses.

Non-operating revenue include Federal, State and local operating assistance. The property tax revenue increased \$343,000 (4.5%) due to the increase in the taxable value of property in the City of Ann Arbor. However, State revenues decreased \$319,000 primarily due to the decrease in the percentage of formula operating assistance from 36.70% to 35.20%. Federal revenue decreased \$436,000 because we transferred the Rail Study Project to the Southeastern Michigan Council of Governments (SEMCOG) late last year. In the previous year, the Authority incurred \$515,000 in consulting and personnel expenses, which were covered by Federal, State and Local grants of \$508,000. These revenues and expenses were not repeated in the year ended September 30, 2004.

Capital contributions represent Federal and State grants for the purchase of replacement and new capital assets. During 2004, the Authority purchased eighteen buses and sold eleven buses. The purchase of these vehicles was funded by Federal (\$4,226,000) and state (\$1,061,000) capital grants. Most of the funds for capital assets are provided through Federal formula grants (Section 5307) administered by the Federal Transportation Administration. A portion of these Federal formula dollars can be used as operating assistance. In 2004 and 2003, the Authority used \$1,064,000 million and \$1,130,000, respectively for operating assistance, such as preventive maintenance, planning and capital cost of contracting.

#### Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the information provided in the basic financial statements.

## **Economic Factors and Next Year's Budget**

The Authority receives significant operating assistance each year from the State of Michigan Comprehensive Transportation Fund. The source of these funds includes a portion of state gasoline taxes, vehicle related sales taxes, license fees and other taxes and fees. These funds are subject to legislative appropriation each year and the percentage of eligible expenses funded is subject to change during the year and subject to reconciliation and audit after the year has concluded.

For fiscal year 2005, the Board of Directors adopted a budget that used \$146,000 of unrestricted net assets to balance revenues with expenses. Subsequent to the 2005 budget's adoption, the State of Michigan reduced the formula operating assistance from 35.2% to 32.4%, reducing our expected non-operating revenues by \$524,000. The Authority expects the average price of ultra-low sulfur diesel fuel to be \$0.19 higher than originally budgeted, causing an anticipated increase of \$125,000 in fuel expense for fiscal year 2005.

The Authority also receives significant funding through the property tax levy on the citizens of the City of Ann Arbor. This amount has been increasing by 4.5% to 5.0% annually for the past 5 years and appears to be growing into the future. Ann Arbor has consistently been noted as a quality place to live with the University of Michigan and Eastern Michigan University along with hospitals and numerous cultural institutions in the area.

#### Request for Information

This financial report is designed to provide a general overview of the Authority's finances for all those with an interest in the transit provider's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Controller, Ann Arbor Transportation Authority, 2700 South Industrial Highway, Ann Arbor, Michigan 48104.

# BALANCE SHEETS SEPTEMBER 30, 2004 AND 2003

ASSETS		2004		2003
CURRENT ASSETS:		2004		2003
Cash (Note 2)	•	(164.64	_	
Investments (Note 2)	\$	6,164,615	\$	6,786,759
Accounts receivable, less allowance of \$0		9,189,774		6,702,512
in 2004 and \$300,000 in 2003		241 407		
Grants receivable (Note 3)		341,407		251,992
Other receivables (Note 4)		1,480,672		822,327
Inventory		313,297		601,931
Prepaid expenses		572,827 645,033		828,540
Total current assets		18,707,625		524,352 16,518,413
CAPITAL ASSETS: (Note 5)		,		10,510,415
Land and improvements		2 100 001		
Park and Ride lot construction		2,180,821		2,180,821
Buildings and improvements		1,477,419 14,583,862		1,133,335
Equipment and other				14,561,412
Construction in progress (Note 13)		29,532,291 1,076,040		25,746,498
Total capital assets	_			49,300
Less accumulated depreciation		48,850,433		43,671,366
Net capital assets		23,807,492 25,042,941		22,901,383 20,769,983
TOTAL ASSETS	\$	43,750,566	<u>\$</u>	37,288,396
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES:				
Accounts payable	\$	1 126 902	•	<b>500</b> 0.55
Grant refunds payable (Note 3)	J.	1,126,803	\$	692,950
Accrued payroll		2,240,184		1,612,231
Other accrued expenses		321,581		256,623
Deferred revenue (Note 6)		732,749		842,470
Total current liabilities		6,271,217		6,008,702
CONTINGENCIES (Note 8)		10,692,534		9,412,976
POST-RETIREMENT BENEFIT OBLIGATION (Note 12)				
Total liabilities		3,234,054		2,441,329
rota natinges		13,926,588		11,854,305
NET ASSETS:				
Invested in capital assets		_		
Unrestricted		25,042,941		20,769,983
		4,781,037		4,664,108
Total net assets		29,823,978		25,434,091
TOTAL LIABILITIES AND NET ASSETS	\$	43,750,566	\$	37,288,396
See notes to financial statements.				

# STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS YEARS ENDED SEPTEMBER 30, 2004 AND 2003

	2004	2003
OPERATING REVENUES (Note 9)	\$ 3,193,589	\$ 3,175,036
OPERATING EXPENSES (Notes 7, 9 and 12):		, 1,1,1,0,000
Operations	14,567,771	13,961,796
Maintenance General administration	4,592,992	4,818,110
General administration	4,274,766	4,882,348
Total operating expenses	23,435,529	23,662,254
OPERATING LOSS	(20,241,940)	(20,487,218)
NONOPERATING REVENUES:		
Local	8,976,983	9,079,155
State	6,783,071	7,102,266
Federal	1,996,590	2,432,225
Total nonoperating revenues	17,756,644	18,613,646
CHANGE IN NET ASSETS BEFORE CAPITAL CONTRIBUTIONS	(2,485,296)	(1,873,572)
CAPITAL CONTRIBUTIONS	6,875,183	1,531,454
CHANGE IN NET ASSETS	4,389,887	(342,118)
TOTAL NET ASSETS, BEGINNING OF YEAR	25,434,091	25,776,209
TOTAL NET ASSETS, END OF YEAR	\$ 29,823,978	\$ 25,434,091

See notes to financial statements.

## STATEMENTS OF CASH FLOWS YEARS ENDED SEPTEMBER 30, 2004 AND 2003

CASH FLOWS FROM OPERATING ACTIVITIES: Receipts from transit operations Payments for salaries and wages and fringe benefits Payments to suppliers Payments for claims and insurance Payments for purchased transportation	\$ 2,806,780 (12,524,572) (3,532,806) (939,996)	2003 \$ 2,568,567 (12,426,712) (5,598,348) (622,392)
Net cash used in operating activities	$\frac{(2,010,318)}{(16,200,912)}$	(1,830,207) (17,909,092)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES  Nonoperating revenue:  Local	S:	
State Federal  Net cash provided by noncapital financing activities	9,234,684 7,741,557 1,987,241 18,963,482	8,510,726 7,098,133 2,432,225 18,041,084
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:		10,041,084
Acquisition and construction of capital assets Capital contributed by state and federal grants Proceeds from sale of equipment	(6,957,046) 5,895,654 20,353	(2,668,323) 1,531,454 10,416
Net cash used in capital and related financing activities	(1,041,039)	(1,126,453)
CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of investment securities Proceeds from sale and maturities of investment securities Interest income Net cash (used in) provided by investing activities	(6,287,403) 3,804,607 139,121 (2,343,675)	(7,674,856) 12,647,160 148,611 5,120,915
NET INCREASE (DECREASE) IN CASH	(622,144)	4,126,454
CASH AT BEGINNING OF YEAR	6,786,759	2,660,305
CASH AT END OF YEAR	\$ 6,164,615	\$ 6,786,759

See notes to financial statements.

# STATEMENTS OF CASH FLOWS (Continued) YEARS ENDED SEPTEMBER 30, 2004 AND 2003

RECONCILIATION OF OPERATING LOSS TO NET CASH USED IN OPERATING ACTIVITIES:		2004	2003
Operating loss Adjustments to reconcile operating loss to net cash used in operating activities:	\$	(20,241,940)	\$ (20,487,218)
Depreciation Changes in assets and liabilities which (used) provided cash: Receivables		2,660,508	2,688,265
Inventory		15,330	(183,190)
Prepaid expenses		255,713	11,275
Payables		(120,681)	(145,834)
Accrued payroll		482,196	(325,225)
Other accrued expenses		64,958	44,225
Total adjustments		683,004	 488,610
way watership		4,041,028	 2,578,126
NET CASH USED IN OPERATING ACTIVITIES	<u>\$</u>	(16,200,912)	\$ (17,909,092)

See notes to financial statements.

### NOTES TO FINANCIAL STATEMENTS YEARS ENDED SEPTEMBER 30, 2004 AND 2003

# 1. NATURE OF THE ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES

#### Nature of the Organization

The Ann Arbor Transportation Authority (the "Authority") is a governmental unit established under statutes of the State of Michigan to provide a mass transportation system within and beyond the corporate limits of the City of Ann Arbor.

The Authority is not included in the financial reporting entity of the City of Ann Arbor because the City does not have the ability to exercise significant oversight over the Authority. The Authority can independently generate revenue, adopt budgets and borrow funds. The members of the governing Board of Directors are appointed by the mayor of the City and confirmed by the City Council.

#### Significant Accounting Policies

Basis of Accounting - In accordance with Governmental Accounting Standards Board (GASB) No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting, the Authority applies all applicable GASB pronouncements as well as all Financial Accounting Standards Board (FASB) Statements and Interpretations, Accounting Principles Board (APB) Opinions, and Accounting Research Bulletins (ARB) issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements.

*Investments* are held primarily in certificates of deposit and in three pooled municipal investment trust funds. These trust funds consist of certificates of deposit, United States Treasury securities, repurchase agreements and commercial paper.

Revenues, Capital Grant Contributions and Deferred Revenue - Revenues are classified as operating and nonoperating revenues and capital contributions. Operating revenues include activities that have the characteristics of exchange transactions, such as passenger fares and special transit fares. Nonoperating revenues include activities that have the characteristics of nonexchange transactions, such as Federal and State operating grants, City of Ann Arbor tax levies, fees paid by other municipalities under purchase of service agreements, and interest income. Capital contributions are Federal and State grants designated for the purchase and/or construction of land, buildings and equipment are recognized as revenue and are included in the statement of revenues, expenses and changes in net assets.

The Authority recognizes as revenue only that portion of the City of Ann Arbor's tax levy for transit services which is attributable to the Authority's fiscal year. Accordingly, only one quarter of the tax levy and the inventory replacement tax for the period July 1 to June 30 is included as nonoperating revenues in the accompanying statements of revenues, expenses and net assets. The balance of the tax levy is recorded as deferred revenue. (See Note 6).

Vacation and Sick Pay - The Authority records expense for vacation and sick pay benefits when earned by the employees. The accrual for unused vacation and sick leave is reported as a current liability because there is no limit on how many earned vacation and sick days an employee can use in a year.

Inventory is stated at the lower of cost (first-in, first-out basis) or market.

Statement of Cash Flows - For purposes of this statement, the Authority considers all highly liquid investments with an original maturity of three months or less when purchased to be cash equivalents.

Capital Assets – Capital assets, which include land, buildings, vehicles and other equipment are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Depreciation is computed using the straight-line method based on the estimated useful lives of 20 to 30 years for land improvements, of 6 to 30 years for buildings and improvements and of 3 to 12 years for equipment.

Net Assets are displayed in two components as follows:

Invested in Capital Assets - This consists of capital assets, net of accumulated depreciation.

Unrestricted - This consists of net assets that do not meet the definition of "invested in capital assets."

Use of Estimates - The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Reclassifications** – Certain amounts from the prior year have been reclassified to conform to the current year presentation.

New Accounting Pronouncements – During the year ended September 30, 2003, the Authority adopted the provisions of GASB Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, and Statement No. 37, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Government: Omnibus, effective October 1, 2002. These statements changed the format and content of the Authority's financial statements, including the presentation of net assets, the preparation of the statement of cash flows on the direct method, and the inclusion of management's discussion and analysis.

#### 2. CASH AND INVESTMENTS

The following is a reconciliation of deposit and investment balances as of September 30, 2004 and 2003:

Balance Sheet:	<u>2004</u>	<u>2003</u>
Cash Investments	\$ 6,164,615 <u>9,189,774</u>	\$ 6,786,759 <u>6,702,512</u>
Total	<u>\$ 15,354,389</u>	\$13,489,271

	<u>2004</u>	<u>2003</u>
Deposits and Investments:		
Bank deposits (checking, savings and certificate of deposit accounts) \$ Investment in government liquid asset fund accounts	8,750,862 6,596,657	\$ 7,361,714 6,120,687
Cash on hand	6,870	<u>6,870</u>
Total <u>\$1</u>	<u>5,354,389</u>	\$13,489,271

2004

**Deposits** - As of September 30, 2004 and 2003, the carrying amount of the Authority's cash deposits was \$8,750,862 and \$7,361,714, respectively, and the bank balance was \$8,881,774 and \$7,368,585, respectively (of which \$400,000 and \$300,000, respectively, was covered by Federal depository insurance). The difference is primarily due to outstanding checks.

Investments - The Authority's policy is to limit investments to the following:

- Certificates of deposit, depository receipts, and repurchase agreements (covered by direct
  obligations of the United States Treasury) of certain Ann Arbor financial institutions. The total
  investment (exclusive of checking accounts) in any financial institutions shall not exceed the lesser
  of twenty percent of that financial institution's capital and surplus or \$4,000,000.
- Bonds and other direct obligations of the United States or any agency thereof with a maturity of three years or less.
- Top rated commercial paper of corporations acquired through the bidding process or through the secondary market. Not more than \$500,000 may be invested in a single corporation.
- Governmental mutual funds which invest only in authorized investments for local units of government under state law and which offer daily liquidity.
- Investments are categorized into these three categories of credit risk:
  - 1. Insured or registered, or securities held by the government or its agent in the government's name.
  - 2. Uninsured and unregistered, with securities held by the counterparty's trust department or agent in the government's name.
  - 3. Uninsured or unregistered, with securities held by the counterparty, or by its trust department or agent but not in the government's name.

For the years ended September 30, 2004 and 2003, the Authority's investments consisted of municipal investment funds totaling \$6,596,657 and \$6,120,687, respectively, which equals market value. In addition, the municipal investment trust funds have not been categorized to give an indication of the level of custodial credit risk assumed by the Authority at year-end since these investments are not evidenced by securities that exist in physical or book entry form.

# 3. GRANTS RECEIVABLE/GRANT REFUNDS PAYABLE

The Authority recognizes a receivable under approved grants as related project expenditures are incurred and the grant revenue earned. Grant refunds payable represent amounts to be returned to the grantor. The following grant amounts were outstanding at September 30:

Michigan Department of Transportation:	2004	2003
Buses and related equipment	\$ 14,827	\$ 81,203
Rideshare program	13,046	-,
Operating assistance	(2,194,465)	5,264
Planning	6,517	( , , , , , , , , , , , , , , , , , , ,
Transportation to Work (formerly Project Zero)		5,986
Ride Source	28,234	23,499
Building improvements	200.000	0
Park and Ride lot improvements	200,000	0
Rail Study	0	5,497
Federal Transit Administration:	(2,700)	351,640
Buses and related equipment	50.405	
Planning	59,437	62,564
Building improvements	51,034	47,884
Park and Ride lot improvements	860,832	0
Congestion Mitigation/Air Quality	0	6,336
Demonstration	200,816	151,694
	0	44,024
Southeastern Michigan Council of Governments - Planning Grant	2,910	2,910
NET GRANTS RECEIVABLE (REFUNDS PAYABLE)	\$ (759,512)	\$ (789,904)
REMAINING UNEARNED BALANCES ON ABOVE		
GRANTS	\$ 5,643,258	\$ 11,961,910

The grants receivable/grant refunds payable are reported on the balance sheets as follows:

	2004	2003
Grants receivable Grant refunds payable	\$ 1,480,672 (2,240,184)	\$ 822,327 (1,612,231)
Net grants receivable (refunds payable)	\$ (759,512)	\$ (789,904)

# 4. OTHER RECEIVABLES

Other receivables consist of the following amounts:

	2004	2003
City of Ann Arbor - tax levy City of Ann Arbor - inventory replacement tax Interest receivable Workers' compensation insurance refund	\$ 236,980 74,574 1,743	\$ 416,404 74,574 6,208 
Total	\$ 313,297	\$ 601,931

## 5. CAPITAL ASSETS

Capital asset activity during the fiscal year ended September 30, 2004 is as follows:

		Balance October 1		Additions		Deletions		Balance September 30
Capital assets not being depreciated:								
Land and improvements	\$	2,180,821	\$		\$		\$	2 190 001
Construction in progress		49,300	•	1,076,040	J	49,300	Þ	2,180,821
Total capital assets not being depreciated		2,230,121	_	1,076,040	_	49,300		1,076,040 3,256,861
Capital assets being depreciated:								
Park and ride lot construction		1,133,335		244 004				
Buildings		14,561,412		344,084 22,450				1,477,419
Vehicles and related equipment		18,446,172		5,407,116		1 (04 050		14,583,862
Radio and telephone systems		202,886		8,700		1,684,979		22,168,309
Fare collection equipment		1,003,900		8,700		7,720		203,866
Maintenance equipment		478,611		965		2 (11		1,003,900
Office equipment and furniture		1,449,438		903 82,997		2,611		476,965
Passenger shelters		683,847		62,997 40,414		7,866		1,524,569
Other		196,630		40,414		0.000		724,261
Advanced operating system		3,285,014		•		9,380		187,250
Total capital assets being depreciated		41,441,245		5,906,726		41,843 1,754,399	_	3,243,171 45,593,572
Less accumulated depreciation:								
Park and ride lot construction		299,918		66.010				
Buildings		7,043,361		66,919		-		366,837
Vehicles and related equipment		10,678,376		505,720		1 (04 0=0		7,549,081
Radio and telephone systems		130,043		1,648,581 13,931		1,684,979		10,641,978
Fare collection equipment		302,345		84,108		7,720		136,254
Maintenance equipment		217,885		43,117		2 (11		386,453
Office equipment and furniture		911,180		120,874		2,611		258,391
Passenger shelters		244,404		58,976		7,866		1,024,188
Other		174,211		5,252		-		303,380
Advanced operating system		2,899,660		113,030		9,380		170,083
Total accumulated depreciation					_	41,843		2,970,847
Total capital assets being depreciated, net		22,901,383		2,660,508		1,754,399		23,807,492
- F deling depreciated, lict		18,539,862		3,246,218		<del></del>		21,786,080
TOTAL CAPITAL ASSETS, NET	\$ 2	0,769,983	\$	4,322,258	<u>\$</u>	49,300	<u>s</u>	25,042,941

# 5. CAPITAL ASSETS (Continued)

Capital asset activity during the fiscal year ended September 30, 2003 is as follows:

	Balance October 1		Deletions	Balance September 30
Capital assets not being depreciated:				
Land and improvements	\$ 2,180,82	11		
Construction in progress	444,79		410.076	\$ 2,180,821
Total capital assets not being depreciated	2,625,61			49,300 2,230,121
Capital assets being depreciated:				
Park and ride lot construction	1 100 4	_		
Buildings	1,128,61		-	1,133,335
Vehicles and related equipment	13,520,633	- + 1,0.0,7,7	-	14,561,412
Radio and telephone systems	18,808,025	> 10,211	1,310,097	18,446,172
Fare collection equipment	202,208		-	202,886
Maintenance equipment	1,003,900		-	1,003,900
Office equipment and furniture	463,641	,	5,468	478,611
Passenger shelters	1,236,495	,	179,490	1,449,438
Other	345,421	,	-	683,847
Advanced operating system	196,630		-	196,630
Total capital assets being depreciated	2,966,908			3,285,014
Total capital assets being depreciated	39,872,481	3,063,819	1,495,055	41,441,245
Less accumulated depreciation:				
Park and ride lot construction	241,814	58,104	_	299,918
Buildings	6,564,405		_	• •
Vehicles and related equipment	10,440,085	-,	1,259,655	7,043,361
Radio and telephone systems	116,894	13,149	1,200,000	10,678,376
Fare collection equipment	218,237	84,108	-	130,043
Maintenance equipment	181,301	42,052	5.468	302,345
Office equipment and furniture	937,028	112,094	137,942	217,885
Passenger shelters	205,803	38,601	137,942	911,180
Other	168,959	5,252	•	244,404
Advanced operating system	2,541,657	358,003	-	174,211
Total accumulated depreciation	21,616,183	2,688,265	1,403,065	2,899,660
Total capital assets being depreciated, net	18,256,298	·		22,901,383
	10,250,298	375,554	91,990	18,539,862
TOTAL CAPITAL ASSETS, NET	<b>\$</b> 20,881,915	\$ 399,134	\$ 511,066	\$ 20,769,983

#### 6. DEFERRED REVENUE

Deferred revenue represents amounts not earned, and consists of the following amounts:

	2004	2003
City of Ann Arbor - tax levy City of Ann Arbor - inventory replacement tax Local Grant	\$6,215,284 55,933 0	\$5,949,272 55,930 3,500
Total	<u>\$6,271,217</u>	\$6,008,702

#### 7. EMPLOYEES PENSION PLAN

The Authority provides pension benefits for substantially all of its employees through a defined contribution plan called the Ann Arbor Transportation Authority Employees' Pension Plan ("Plan"). In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are eligible to participate after one year of employment. The Authority's contributions for each employee and interest allocated to the employee's account are fully vested after five years of employment. Authority contributions for, and interest forfeited by, employees who leave employment before five years of service are used to reduce the Authority's current year contribution requirement. Employees contribute 3% of their gross earnings to the plan. The Authority's contribution to the plan is 9% less forfeitures of the employee's gross earnings and amounted to \$719,000 and \$776,000 for the years ended September 30, 2004 and 2003, respectively. Total payroll and covered payroll was approximately \$9,461,000 and \$8,709,000 for 2004 and \$9,115,000 and \$8,628,000 for 2003.

The Authority's Board of Directors administers the Plan, and also establishes contribution requirements and approves any Plan amendments.

#### 8. CONTINGENCIES

The Authority is a defendant in several pending personal injury lawsuits. In the opinion of management, the outcome of this litigation and other matters will not significantly affect the Authority's financial position or results of its operations.

#### 9. SUBCONTRACT SERVICE

The Authority subcontracts with a taxi cab company to provide certain services. The Authority pays the cab company fees based on the level of service provided, and the cab company collects and retains the passenger fares as an advance against the monthly billings. Operating revenues and operating expenses include approximately \$297,400 and \$321,900 of fares for these services in the years ended September 30, 2004 and 2003, respectively.

#### 10. COST ALLOCATION PLANS

The Bus Transit Division of the Michigan Department of Transportation has approved the Authority's cost allocation plans for all material allocated expenses. These allocation plans have been used in the preparation of the financial statements.

# 11. INFORMATIONAL SUMMARY OF PROJECTED REVENUES, EXPENDITURES AND METHOD OF FINANCING CAPITAL PROJECTS

The Authority has prepared and made available for inspection the informational summary of projected revenues, expenditures and capital project costs recommended in Section 15, subsection 1(h), Act 621, PA 1978, as amended, (MCLA 141.435) (MSA 5.3228 (35)) and as required in Act 51, 10e (1) (d) (vii).

## 12. POST EMPLOYMENT RETIREMENT BENEFITS

The Authority provides contributory and noncontributory medical benefits and basic life insurance coverage for eligible retirees and their spouses. The benefits for bargaining employees are specified by union contract while the Board of Directors establishes those for non-bargaining employees. Bargaining and non-bargaining employees who retire at or after age 62 with at least 15 years of service are eligible for medical coverage. Retirees have the option to select an alternate medical insurance carrier and be reimbursed for such coverage at a rate of up to 130% of that year's core HMO single person premium. Retiree's spouses are eligible to receive 50% of the monthly premium for the core HMO single person premium toward medical coverage. Bargaining and non-bargaining employees who retire at or after age 59-1/2 with at least 15 years of service are eligible for life insurance coverage in the amount of \$30,000 until age 64, \$20,000 from age 65 to 69, \$15,000 from age 70 to 74 and \$10,000 age 75 and over.

The Authority has elected to recognize the expense related to these benefits on an actuarially determined basis, to better match the expense of the benefits with the period in which employees earn the benefits. The actuarial cost method used is the projected unit credit cost method, which is a "benefits/years of service approach." Under this method the accumulated post retirement benefit obligation is the sum of (a) the actuarial present value of benefits of retirees and (b) a proportionate amount of the actuarial present values of the benefits to be paid during the retired life of current active employees with the proration based on years of service and retirement eligibility date. A health care cost trend of 10.0% and 7.0% in 2002 and 2001, respectively, (decreasing by .5% per year to an ultimate rate of 5% per annum), a discount rate of 6.5% per annum in 2002 and 2001, and the 1983 Group Annuity Mortality tables are used for the actuarial calculation.

There are 205 active plan participants. The retirement benefit expense for fiscal 2004 and 2003 determined on the accrual basis is \$792,725 and \$321,589. The total actuarial liability at September 30, 2004 and 2003 is \$3,234,054 and \$2,441,329, respectively. The Authority does not advance fund the retirement benefits. Individual premiums and claims are paid as they are incurred.

#### 13. COMMITMENTS

At September 30, 2004, the Authority had outstanding commitments relating to the replacement of the roof at the Authority's main facility for approximately \$583,000. Also, the Authority had a commitment for the purchase of six passenger shelters for approximately \$27,000, delivered during October 2004. Funding for these expenditures is through Federal capital grants (80%) and State capital grants (20%).

\* \* \* \* \*

An Independent Member of Baker Tilly International

# INDEPENDENT AUDITORS' REPORT ON ADDITIONAL INFORMATION

December 2, 2004

To the Members of the Board of Directors of Ann Arbor Transportation Authority Ann Arbor, Michigan

We have audited the basic financial statements of Ann Arbor Transportation Authority, as of and for the years ended September 30, 2004 and 2003, and have issued our report thereon dated December 2, 2004. Our audits were performed for the purpose of forming an opinion on the financial statements taken as a whole. The accompanying additional information is presented for the purpose of additional analysis and is not a required part of the basic financial statements. This additional information on pages 20 - 28 is the responsibility of the management of Ann Arbor Transportation Authority. Such information has been subjected to the auditing procedures applied in our audits of the basic financial statements, and, in our opinion, is fairly stated, in all material respects when considered in relation to the basic financial statements taken as a whole.

The schedules of mileage data and of vehicle hours and passengers on pages 29 and 30 are the responsibility of the Authority's management. Such schedules have not been subjected to the auditing procedures applied in our audits of the basic financial statements and, accordingly, we express no opinion on them.

Rehmann Lohan

# ADDITIONAL INFORMATION - SCHEDULE OF OPERATING REVENUES YEARS ENDED SEPTEMBER 30, 2004 AND 2003

OPERATING REVENUES: Passenger fares:	2004	2003
Urban Nonurban	\$ 3,041,488 152,101	\$ 3,150,898 24,138
TOTAL OPERATING REVENUES	\$ 3,193,589	\$ 3,175,036

# ADDITIONAL INFORMATION - SCHEDULE OF OPERATING EXPENSES YEAR ENDED SEPTEMBER 30, 2004 WITH COMPARATIVE TOTALS FOR 2003

_		Operations	N	faintenance	General Administration		2004 Total		2003 Total
	LABOR:								
	Operators' salaries and wages Other salaries and wages	\$ 4,506,234 658,874	\$	1,649,884	\$ 1,079,019	\$	4,506,234 3,387,777	\$	4,192,308 3,318,181
_	FRINGE BENEFITS	3,676,261		1,206,579	640,296		5,523,136		5,339,189
	SERVICES:								
	Advertising fees				05.000		_		
-	Other services			628,959	85,082		85,082		102,026
	Auditing fees			026,939	429,877 22,000		1,058,836 22,000		2,123,248 21,300
	MATERIALS AND SUPPLIES CONSUMED:								
	Fuel and lubricants	861,640		3,572			065.010		
	Tires and tubes	54,638		3,372			865,212		838,132
<del>-</del>	Materials and supplies	6,733		1,060,881	365,397		54,638		72,118
		,		1,000,001	303,397		1,433,011		1,283,261
	UTILITIES				338,174		338,174		429,476
	CASUALTY AND LIABILITY COSTS:				ŕ		550,177		723,470
	Premiums for public liability and								
	property damage insurance	445,983			~		445,983		412,885
	Other casualty and liability costs				236,121		236,121		175,921
	PURCHASED TRANSPORTATIO	2,407,712							
		2,407,712					2,407,712		2,253,486
	MISCELLANEOUS EXPENSES:								
	Travel and meetings				74.706				
-	Advertising and promotion media				74,786 104,491		74,786		88,587
*	Other				198,508		104,491		129,756
					190,308		198,508		178,782
_	LEASES AND RENTALS	31,070			2,250		33,320		15,333
•	DEPRECIATION	1,918,626		43,117	698,765		2,660,508		2,688,265
	TOTAL OPERATING EXPENSES	\$ 14,567,771	\$	4,592,992	\$ 4,274,766	\$ 2	3,435,529	<u>\$</u>	23,662,254

See Independent Auditors' Report on Additional Information.

# ADDITIONAL INFORMATION - SCHEDULE OF NONOPERATING REVENUES (EXPENSES) YEARS ENDED SEPTEMBER 30, 2004 AND 2003

LOCAL NONOPERATING REVENUE (EXPENSE):	2004	2003
Purchase of service agreements: City of Ypsilanti		
City of Milan	\$ 187,284	\$ 172,027
Pittsfield Township	7,800	5,200
Superior Township	109,825	105,234
Ypsilanti Township	18,541	19,595
Village of Dexter	189,225	182,458
Northfield's Human Services	,	7,232
restanted a Human Scretces	15,000	,,252
Total	527,675	491,746
City of Ann Arbor - tax levy	· · · · · · · · · · · · · · · · · · ·	
City of Ann Arbor - inventory replacement tax	8,045,246	7,701,811
Total	74,574	74,574
Interest income	8,119,820	7,776,385
Local share of Rail Study project	139,121	148,611
Gain on forgiveness of debt		44,057
Pfizer Art Grant		698,864
Recovery from Federal Bankruptcy Court - Fare Collection System	3,500	
Other revenue	140,756	
Gain (Loss) on sale of equipment	995	1,066
Total local nonoperating revenue (expense)	45,116	(81,574)
• •	<u>8,976,983</u>	9,079,155
STATE AND FEDERAL NONOPERATING REVENUE: State of Michigan operating grants:		
Formula operating assistance - urban (Act 51)		
Formula operating assistance - urban (Act 51)	6,409,125	6,602,457
Rideshare program	158,239	99,956
Planning program	41,001	30,335
Capital cost of contracting	20,531	25,986
Preventive maintenance	25,000	30,474
Transportation to Work (formerly Project Zero)	200,000	200,000
Prior years formula adjustments - urban and nonurban	46,544	62,612
Rail Study project (State portion)	(201,944)	(90,718)
RideSource (State portion)		51,507
Guaranteed Ride Home Reimbursements		5,386
Special services	1,440	
Total	83,135	84,271
	6,783,071	7,102,266
Federal operating grants:		
Unified planning program passed through SEMCOG (Section 5303)	40.440	40.440
Planning (Section 5307)	49,440	49,440
Federal operating assistance (Section 5311) - passed through the State of Michigan	164,249 41,024	207,883
Capital cost of contracting (Section 53(1/)	99,998	24,989
Congestion Mitigation/Air Quality (Section 5307)	841,879	121,895
Preventive maintenance (Section 5307)	800,000	614,289
Federal Demonstration Program (Section 5307)	800,000	800,000
Rail Study project (Federal portion)		180,131
Ride Source (Section 5313(b))		412,053 21,545
Total	1,996,590	2,432,225
Total state and federal nonoperating revenue	8,779,661	9,534,491
TOTAL NONOPERATING REVENUES		\$ 18,613,646
See Independent Auditors' Report on Additional Information.	,,	- 10,015,040

### ADDITIONAL INFORMATION SCHEDULE OF FEDERAL AND STATE INTEREST IN CAPITAL ASSETS YEARS ENDED SEPTEMBER 30, 2004 AND 2003

FEDERAL AND STATE INTEREST IN CAPITAL ASSETS:	2004	2003
Balance, beginning of year Contributions - Federal and State capital grants Recovery from Bankruptcy Court - Fare Collection System	\$ 17,136,069 6,875,183 140,751	\$ 18,024,143 1,531,454
Disposals - Federal and State interest Depreciation on assets purchased with Federal and State capital grants	(2,359,745)	(41,633) (2,377,895)
Balance, end of year	\$ 21,792,258	\$ 17,136,069
Detail of Federal and State interest in capital assets at September 30 Federal government State of Michigan Total	\$ 35,025,596 7,760,982 42,786,578	\$ 30,788,305 6,701,311
Less accumulated depreciation on contributed assets	20,994,320	37,489,616 20,353,547
Net Federal and State interest in capital assets	21,792,258	17,136,069
Net local interest in capital assets	3,250,683	3,633,914
Net assets invested in capital assets	\$ 25,042,941	\$ 20,769,983

ADDITIONAL INFORMATION - SCHEDULE OF OPERATING EXPENSES BY CONTRACT AND GENERAL OPERATIONS YEAR ENDED SEPTEMBER 30, 2004, WITH COMPARATIVE TOTALS FOR 2003

TOTAL OPERATING EXPENSES:	Capital Cost Of Contracting 2002-0007/Z8	Special Services 2002-0007/Z9	Planning 2002-0007/Z8 2002-0007/Z12	Contract Preventive Maintenance 2002-0007/Z12	Transportation to Work 2002-0007/Z10	Guaranteed Ride Home	Rideshare Program 2003-0034 2004-0032	Non Urban Operations (Sec. 5311: 2002-0007/Z11)	Urban O Paratransit	perations Fixed Route	2004 Total	2003 Total
Labor Fringe benefits Services Materials and supplies Utilities			\$ 24,949 12,210 3,903	\$ 200,000	\$ 3,176 1,588		\$ 18,761 5,730 6,705 4,704	\$ 24,871 21,446	\$ 535,590 342,217 75,272 153,065	\$ 7,086,664 5,139,945 1,080,038 2,195,092	\$ 7,894,011 5,523,136 1,165,918 2,352,861	\$ 7,510,489 5,339,189 2,246,574 2,193,511
Casualty and liability costs Purchased transportation Miscellaneous Leases and rentals Depreciation	\$ 25,000	\$ 162,263			41,780	\$ 1,440	508 4,593	\$ 336,133	21,472 45,193 1,840,588 24,049 2,208	316,702 636,911 349,143 31,112	338,174 682,104 2,407,712 377,785 33,320	429,476 588,806 2,253,486 397,125 15,333
Total operating expenses Less ineligible expenses TOTAL	\$ 25,000	162,263	41,062	200,000	46,544	1,440	41,001	382,450 7,800	184,905 3,224,559 256,342	2,475,603 19,311,210 4,076,132	2,660,508 23,435,529 4,340,274	2,688,265 23,662,254 4,394,897
	25,000	\$ 162,263	<b>\$</b> 41,062	\$ 200,000	<u>\$ 46,544</u>	\$ 1,440	\$ 41,001	\$ 374,650	\$ 2,968,217	\$ 15,235,078	\$ 19,095,255	\$ 19.267.357

ADDITIONAL INFORMATION - SCHEDULE OF COMPUTATIONS FOR NET ELIGIBLE COSTS COMPUTATIONS OF GENERAL OPERATIONS FOR STATE OPERATING ASSISTANCE YEAR ENDED SEPTEMBER 30, 2004

	Non Urban Operations	Urban Operations			
EXPENSES:		Paratransit	Fixed Route		
Labor					
Fringe benefits	\$ 24,871	\$ 535,590	\$ 7,086,664		
Services	21,446	342,217	5,139,945		
Materials and supplies		75,272	1,080,038		
Utilities		153,065	2,195,092		
Casualty and liability costs		21,472	316,702		
Purchased transportation		45,193	636,911		
Miscellaneous	336,133	1,840,588			
Leases and rentals		24,049	349,143		
		2,208	31,112		
Depreciation		184,905	2,475,603		
Total expenses	382,450	3,224,559	19,311,210		
LESS INELIGIBLE EXPENSES:					
Items reimbursed by Federal grants (Note A):					
Capital Cost of Contracting (Section 5307)		00.000			
Congestion Mitigation/Air Quality (Section 5307)		99,998			
Planning (Section 5307)			841,879		
Preventative Maintenance (Section 5307)			164,249		
Unified planning program, includes local share (Section 5303)			800,000		
Total			61,800		
		99,998	1,867,928		
Depreciation and amortization (Note C)		156,344	2,203,401		
Miscellaneous expense (Note D)	7,800		3,808		
Total	7,800	256,342	4,075,137		
Net eligible expenses			15,236,073		
LESS PROJECT REVENUE -					
Miscellaneous income (Note E)			995		
TOTAL ELIGIBLE FOR STATE					
OPERATING ASSISTANCE	<b>\$</b> 374,650	\$ 2,968,217	\$ 15,235,078		
State operating assistance (42.236619648% for nonurban,					
35.208599129% for urban operations)	\$ 158,239	\$ 1,045,068	\$ 5,364,058		
Federal (Section 5311) (10.95% for nonurban operations)	41,024				
TOTAL	\$ 199,264	\$ 1,045,068	\$ 5,364,058		
			(Continued)		

ADDITIONAL INFORMATION - NOTES TO SCHEDULE OF COMPUTATIONS FOR NET ELIGIBLE COSTS COMPUTATIONS OF GENERAL OPERATIONS FOR STATE OPERATING ASSISTANCE YEAR ENDED SEPTEMBER 30, 2004

### A. ITEMS REIMBURSED BY FEDERAL GRANTS

Items reimbursed directly by Federal grants are deducted from total expenses in arriving at the net eligible expense total.

## B. ITEMS REIMBURSED BY STATE OF MICHIGAN GRANTS

Items reimbursed by State of Michigan grants are deducted from total expenses in arriving at net eligible expenses total.

### C. DEPRECIATION AND AMORTIZATION

Depreciation and amortization incurred on assets funded with State and Federal grants is an ineligible expense pursuant to State of Michigan regulations.

#### D. MISCELLANEOUS EXPENSE

The amounts disallowed represent a percentage of the annual dues paid to the American Public Transit Association and the Michigan Public Transit Association. It was determined that these organizations devote a portion of their efforts, 16.0% and 7.4%, respectively, to influencing legislation which is not eligible for reimbursement according to OMB Circular A-87.

## E. PROJECT REVENUE - MISCELLANEOUS INCOME

Miscellaneous income used to reduce net eligible expenses represents other miscellaneous income.

(Concluded)

# ADDITIONAL INFORMATION - SCHEDULE OF FINANCIAL ASSISTANCE - FEDERAL AND STATE CAPITAL CONTRIBUTIONS

YEAR ENDED SEPTEMBER 30, 2004

Federal Grantor/Pass Through Grantor/Program Title	Federal CFDA Number	State Grantor Number	Program Or Award Amount	Federal Revenue	State Revenue	Disbursements/ Expenditures	Amount Remaining
U.S. Department of Transportation: Direct assistance:							
Capital assistance:							
(MI90-0354) (MI90-0380) (MI90-0403) (MI90-0428)	20.507 20.507 20.507	N/A N/A N/A	1,819,622 3,466,105 4,612,002	\$ 1,381,798 564,090 3,535,970		\$ 1,381,798 564,090 3,535,970	\$ 1,913,603 1,073,004
Total	20.507	N/A	984,000 10,881,729	<u>27,395</u> 5,509,253		27,395	956,605
Michigan Department of Transportation:  Capital assistance  Capital assistance	N/A	2001-0484	446,000	3,0 33 <b>,223</b>	357,474	5,509,253 357,474	3,943,213
Capital assistance Capital assistance	N/A N/A N/A	2002-007/Z4 2002-007/Z8	857,000 1,138,000		132,822 868,785	132,822 868,785	712,878 268,458
Total	N/A	2002-007/Z12 _	238,592 2,679,592	_	6,849 1,365,930	1,365,930	231,743 1,213,079
TOTAL CAPITAL ASSISTANCE		a	\$ 13,561,32 <u>1</u>	<u>\$ 5,509,253</u> <u>.</u>	<u>1,365,930</u>	\$ 6,875,183	\$ 5,156,292

# ADDITIONAL INFORMATION - SCHEDULE OF FINANCIAL ASSISTANCE - FEDERAL AND STATE OPERATING REVENUES YEAR ENDED SEPTEMBER 30, 2004

Federal Grantor/Pass Through Grantor/Program Title	Federal CFDA Number	State Grantor Number	Program or Award Amount	Federal Revenue	State Revenue	Disbursements/ Expenditures	Amount Remaining
U. S. Department of Transportation - State and federal operating assistance computations based on operating expense -					·		-
Direct assistance:							
Unified Planning Program (Section 5303)	20.505	4005	\$ 49,440	\$ 49,440			
Planning (Section 5307) (MI90-X403)	20.507		160,000	112,115			\$ 1
Planning (Section 5307) (MI90-X428)	20.507		240,000	52,134			•
Capital cost of contracting (Section 5307) (MI90-X403)	20.507		99,998	99,998			187,866
Capital cost of contracting (Section 5307) (MI90-X428)	20.507		160,000	,,,,,			160,000
Congestion Mitigation/Air Quality (Section 5307) (MI90-X321)	20.507		348,000	50,000			160,000
Congestion Mitigation/Air Quality (Section 5307) (MI90-X408)	20.507		1,107,000	791,879			10.005
Preventive Maintenance (Section 5307) (MI90-X428)	20.507		800,000	800,000			19,297
Nonurban Areas, Passed through M DOT (Section 5311)	20.509	2002-0007/Z11	000,000	41,024			
Michigan Department of Transportation:						•	
Operating assistance - Act 51 Urban	N/A			,	£ 6400.125	20.550.455	
Operating assistance - Act 51 Non-Urban	N/A			į	\$ 6,409,125	22,553,175	
Prior year formula adjustments	N/A				158,239	382,450	
Ridesharing Program		2004-0032	42,800		(201,944)		
Ridesharing Program		2003-0034	42,800		28,536	28,536	
Special Services		2003-0034 2002-0007/Z9			12,465	12,465	
Planning		2002-0007/Z9 2002-0007/Z8	83,135		83,135	144,857	
Planning		2002-0007/Z12	20,000		14,014	28,028	
Capital cost of contracting		2002-0007/Z12 2002-0007/Z8	30,000		6,517	13,034	23,483
Capital cost of contracting		2002-0007/Z8 2002-0007/Z12	40,000		25,000	25,000	15,000
Preventive Maintenance			40,000				40,000
Guaranteed Ride Home		2002-0007/Z12	200,000		200,000	200,000	
Transportation to Work (formerly Project Zero)		2002 0005/510			1,440	1,440	
Transportation to Work		2002-0007/Z10	58,575		46,544	46,544	12,031
realisportation to work		2002-0007/Z13	29,288				29,288
TOTAL OPERATING ASSISTANCE				\$ 1,996,590 \$	6,783,071	\$ 23,435,529	\$ 486,966
STATE PASS-THROUGH - Special Services		2002-0007/Z9			78,008	\$ 78,008	
See Independent Auditors' Penort on Additional Information						· ·	

# ADDITIONAL INFORMATION - SCHEDULE OF MILEAGE DATA (UNAUDITED) YEAR ENDED SEPTEMBER 30, 2004

	Public Transportation Mileage				
_	Urban	Non-Urban	Charter		
FIXED ROUTE:					
First quarter	643,620				
<ul> <li>Second quarter</li> </ul>	627,066				
Third quarter	636,131				
Fourth quarter	641,932				
Subtotal	2,548,749				
DEMAND - RESPONSE:					
First quarter	29,564				
Second quarter	29,308				
Third quarter	30,146				
Fourth quarter	25,077				
Subtotal	114,095				
CONTRACTED SERVICE:					
First quarter	301,334				
Second quarter	294,272				
Third quarter	301,811				
Fourth quarter	313,585				
Subtotal	1,211,002				
TOTAL	3,873,846				

# ADDITIONAL INFORMATION - SCHEDULE OF VEHICLE HOURS AND PASSENGERS (UNAUDITED) YEAR ENDED SEPTEMBER 30, 2004

	Vehicle		Passe	ngers	
	Hours	Total	Regular	Senior	Disable
FIXED ROUTE:					
First quarter	45,722	1,028,276	965,767	35,784	26,725
Second quarter	44,546	1,050,465	996,461	32,291	20,72.
Third quarter	45,190	957,978	896,255	37,572	•
Fourth quarter	45,602	1,151,345	1,104,992	28,680	24,15
Subtotal	181,060	4,188,064	3,963,475	134,327	17,673 90,262
Percent		100.00 %	94.64 %	3.21 %	2.16 %
DEMAND - RESPONSE:					
First quarter	3,351	4,578			4,578
Second quarter	3,322	4,916			4,916
Third quarter	3,417	4,829			4,829
Fourth quarter	2,842	4,128			4,128
Subtotal	12,932	18,451			18,451
Percent		100.00 %			100.00 %
CONTRACTED SERVICE:					,
First quarter	20,472	48,640	9,942	13,465	25 222
Second quarter	20,071	47,313	9,114	13,220	25,233
Third quarter	20,795	45,126	9,029	12,916	24,979
Fourth quarter	21,599	42,452	9,729	10,816	23,181
Subtotal	82,937	183,531	37,814	50,417	21,907
					95,300
Percent		100.00 %	20.60 %	27.47 %	51.93 %
TOTAL	276,929	4,390,046	4,001,289	184,744	204,013
PERCENT		100 %	91.14%	4.21%	4.65 %

# SUPPLEMENTAL SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED SEPTEMBER 30, 2004

Federal Grantor/Pass Through Grantor/Program Title	Catalog of Federal Domestic Assistance Number	Pass- Through Grantor's Number	Program or Award Amount	Current Year Expenditures
Transit Capital Grant Cluster - U.S. Department of Transportation - Federal Transit Administration: Federal Transit Capital and Operating Assistance Formula Grants: Capital, Planning and Operating Grant MI90-X354 Capital, Planning and Operating Grant MI90-X380	20.507 20.507		\$ 1,904,000 3,988,000	\$ 1,381,798 564,090
Capital, Planning and Operating Grant MI90-X403 Capital, Planning and Operating Grant MI90-X428 Congestion Mitigation/Air Quality Grant MI90-X321 Congestion Mitigation/Air Quality Grant MI90-X408	20.507 20.507 20.507 20.507		5,672,000 2,184,000 222,000 1,107,000	3,748,083 879,529 50,000 791,879
Subtotal - CFDA 20.507  Public Transportation for Nonurbanized Areas - Passed-Through Michigan Department of Transportation				7,415,379
Operating Assistance - Section 5311 Federal Transit Technical Studies Grant - Passed-Through Southeastern Michigan Council of Governments - Planning Grant	20.509	2002-007/Z11 4005	49,440	41,024
Total Federal Expenditures of Federal Awards	***************************************	7005	<del>42,44</del> 0	<u>49,440</u> \$ 7,505,843

INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

December 2, 2004

To the Members of the Board of Directors of Ann Arbor Transportation Authority Ann Arbor, Michigan

We have audited the basic financial statements of the Ann Arbor Transportation Authority (the "Authority") as of and for the years ended September 30, 2004 and 2003, and have issued our report thereon dated December 2, 2004. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

#### Compliance

As part of obtaining reasonable assurance about whether the Authority's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards.

## **Internal Control Over Financial Reporting**

In planning and performing our audits, we considered the Authority's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

However, we noted certain matters involving the internal control over financial reporting that we have reported to the management of the Authority in a separate letter dated December 2, 2004.

This report is intended solely for the information and use of the Board of Directors, management, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Lobson

An Independent Member of Baker Tilly International

INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO A MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH **OMB CIRCULAR A-133** 

December 2, 2004

To the Members of the Board of Directors of Ann Arbor Transportation Authority Ann Arbor, Michigan

#### Compliance

We have audited the compliance of the Ann Arbor Transportation Authority (the "Authority") with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133, Compliance Supplement that are applicable to its major federal program for the year ended September 30, 2004. The Authority's major federal program is identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the Authority's management. Our responsibility is to express an opinion on the Authority's compliance based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Authority's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Authority's compliance with those requirements.

In our opinion, the Authority complied, in all material respects, with the requirements referred to above that are applicable to its major federal program for the year ended September 30, 2004.

### **Internal Control Over Compliance**

The management of the Authority is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the Authority's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts, and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

However, we noted certain matters involving the internal control over financial reporting that we have reported to the management of the Authority in a separate letter dated December 2, 2004.

This report is intended solely for the information and use of the Board of Directors, management, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Lohan

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED SEPTEMBER 30, 2004

## PART I - SUMMARY OF AUDITORS' RESULTS

- 1. The Independent auditors' report on the financial statements expressed an unqualified opinion.
- 2. There were no reportable conditions in internal control over financial reporting that were identified.
- 3. No instance of noncompliance considered material to the financial statements was disclosed by the audit.
- 4. There were no reportable conditions in internal control over compliance with requirements applicable to the major federal awards program that were identified.
- 5. The independent auditors' report on compliance with requirements applicable to the major federal award program expressed an unqualified opinion.
- 6. The audit disclosed no findings required to be reported by OMB Circular A-133.
- 7. The Authority's major program is:

#### Name of Cluster

**CFDA Number** 

Federal Transit Capital and Operating Assistance Grants

20.507

- 8. A threshold of \$300,000 was used to distinguish between Type A and Type B programs as those terms are defined in OMB Circular A-133.
- 9. The Organization did qualify as a low-risk auditee as that term is defined in OMB Circular A-133.

### PART II - FINANCIAL STATEMENT FINDINGS SECTION

No matters were reportable.

# PART III - FEDERAL AWARD FINDINGS AND QUESTIONED COST SECTION

No matters were reportable.



Ann Arbor Transportation Authority 2700 South Industrial Highway Ann Arbor, Michigan 48104 734-973.6500 734-973.6338 F http://theride.org/

# **ANN ARBOR TRANSPORTATION AUTHORITY**

OMB CIRCULAR A-133 CORRECTIVE ACTION PLAN YEAR ENDED SEPTEMBER 30, 2004

There are no reportable instances of noncompliance. Therefore, no corrective action plan is considered necessary.

Christopher White

Manager of Service Development

I Charge Which

Compliance Officer

December 2, 2004

SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS YEAR ENDED SEPTEMBER 30, 2003

No reportable prior audit findings.

December 2, 2004

Members of the Board of Directors Ann Arbor Transportation Authority Ann Arbor, Michigan

We have audited the basic financial statements of the Ann Arbor Transportation Authority as of and for the years ended September 30, 2004 and 2003, and have issued our report thereon dated December 2, 2004. Professional standards require that we provide you with the following information related to our audit.

#### Our Responsibility under Generally Accepted Auditing Standards and OMB Circular A-133

As stated in our engagement letter dated October 14, 2004, our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance that the basic financial statements are free of material misstatement. Because of the concept of reasonable assurance and because we did not perform a detailed examination of all transactions, there is a risk that material errors, fraud, or other illegal acts may exist and not be detected by us.

In planning and performing our audit, we considered the Ann Arbor Transportation Authority's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide assurance on the internal control over financial reporting. We also considered internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

As part of obtaining reasonable assurance about whether the Ann Arbor Transportation Authority's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit. Also, in accordance with OMB Circular A-133, we examined, on a test basis, evidence about the Ann Arbor Transportation Authority's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement applicable to each of its major federal programs for the purpose of expressing an opinion on the Ann Arbor Transportation Authority's compliance with those requirements. While our audit provides a reasonable basis for our opinion, it does not provide a legal determination on the Ann Arbor Transportation Authority's compliance with those requirements.

#### **Significant Accounting Policies**

Management has the responsibility for selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we advised management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Ann Arbor Transportation Authority are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2003-2004.

We noted no transactions entered into by the Ann Arbor Transportation Authority during the year that were both significant and unusual, and of which, under professional standards, we are required to inform you. We noted no transactions for which there is a lack of authoritative guidance or consensus.

#### **Accounting Estimates**

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

- Management's estimate of the liability for medical and life insurance benefits for eligible retirees are determined actuarially. We evaluated the qualifications of the actuaries and found them to be acceptable, and the actuarial report to be complete and consistent with prior years' calculations and within our expectations.
- Management's estimate of the useful lives of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future. We evaluated the key factors and assumptions used to develop the useful lives of those assets in determining that they are reasonable in relation to the financial statements taken as a whole.

#### Significant Audit Adjustments

For purposes of this letter, professional standards define a significant audit adjustment as a proposed correction of the financial statements that, in our judgment, may not have been detected except through our auditing procedures. These adjustments may include those proposed by us but not recorded by the Ann Arbor Transportation Authority that could potentially cause future financial statements to be materially misstated, even though we have concluded that such adjustments are not material to the current financial statements. We proposed no audit adjustments that could, in our judgment, either individually or in the aggregate, have a significant effect on the Ann Arbor Transportation Authority.

#### **Disagreements with Management**

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### **Consultations with Other Independent Accountants**

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### **Issues Discussed Prior to Retention of Independent Auditors**

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Ann Arbor Transportation Authority's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### **Difficulties Encountered in Performing the Audit**

We encountered no significant difficulties in dealing with management in performing our audit.

This report is intended solely for the information and use of management, others within the organization, the Board of Directors, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Rehmann Loham

#### **Comments and Recommendations**

### For the Year Ended September 30, 2004

During our audit we became aware of certain matters that are opportunities for strengthening internal control and meeting statutory laws. This memorandum summarizes our comments and recommendations regarding those matters. A separate report dated December 2, 2004 contains our report on the City's basic financial statements. This memorandum does not affect our report dated December 2, 2004, on the financial statements of the Ann Arbor Transportation Authority.

We will review the status of these comments during our next audit engagement. We have already discussed these matters with the Authority's management and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist the Authority in implementing the recommendations.

# BANK ACCOUNT RECONCILIATIONS (Repeat comment)

All of the financial and accounting functions are either performed by or overseen by the Controller/Chief Financial Officer, which is not unusual for similar sized entities. These functions include preparing journal entries and investing money, as well as reconciling the bank statements to the general ledger on a monthly basis.

In order to enhance internal controls in this area, we recommend that the Authority consider having these monthly bank reconciliations reviewed for reasonableness by another accountant within the Department, and to document this review by initialing and dating the bank reconciliations.

#### **CREDIT CARD POLICY UPDATE**

Certain employees of the Authority are granted use of credit cards to obtain office supplies and other nominal items for the benefit of the Authority. We would like to commend the Authority for adopting a written policy during the year ended September 30, 2004.

We tested several transactions involving credit cards, and found that certain charges had a purchase order or order request form filled out after the purchase was made, which is inconsistent with the credit card policy and procedure which requires the approval by the department manager before the purchase is made.

We recommend that all purchases have the approval indicated by the department manager on the applicable form before the purchase is made in order to ensure the integrity of this credit card system.

#### **INVENTORY SYSTEM**

We noted that the repair parts line item over-expended its budget of \$606,100 by \$285,069, or 47%. Included was an adjustment for RTS parts inventory of \$130,000 to reflect parts disposed of since they were no longer required as the Authority eliminated the RTS buses from service. However, there was an inventory adjustment at year-end of \$120,536 making up most of the excess expenditure, as the inventory balance sheet account was adjusted to the actual inventory valuation.

# Comments and Recommendations (Concluded)

For the Year Ended September 30, 2004

In order to reduce the effect of large inventory adjustments at the end of the year and in order to monitor actual inventory shrinkage, we recommend that the Authority change its method of recording inventory purchases. Presently, inventory purchases are charged directly to the repair parts expense account at the time of purchase (the purchase method of accounting for inventory). The inventory is then adjusted at the end of the year to the actual inventory valuation. We recommend that inventory accounting method be changed to the consumption method, whereby inventory purchases are charged to an inventory account. When the parts or supplies are used, the inventory account is relieved and the expense account is charged. This will enable the repair parts to be expensed when consumed rather than when purchased throughout the year. This will enable the Authority to monitor actual inventory variances once the annual physical inventory is taken, and provide for more manageable year-end inventory adjustments.

#### **BENCHMARKING**

As the Federal and State governments reduce grant funding, control of expenses and evaluation of internal processes and outcomes becomes more critical. Many entities within the governmental sector have used benchmarking techniques to evaluate their operations, and to continue and even better their services with the same resources. The technique used could take many forms. One that is commonly utilized is to perform the following:

- By department, determine the broad mission statement, and determine "critical success factors" which when achieved means that that department has accomplished its goals and mission. For example, a critical success factor for the maintenance area may include "Reduce down time of equipment that affects daily operations," or "Respond to service requests in a courteous and timely manner, with priority given to requests with public safety implications."
- Determine proposed efficiencies in departmental processes, and consider ways to enhance revenues. "Brainstorming" sessions could be conducted involving all departmental employees, in order to obtain their buy-in.
- Identify key performance indicators for each department, which enables the Authority to assess its progress on attainment of the critical success factors. For example, in the maintenance area, indicators may include "Average number of buses waiting for repair daily," or "Gallons of fuel used per fixed route and demand response mile," or "Annual inventory shrinkage as a percent of total repair parts expense."

There are numerous other areas within the Authority where these techniques could be applied.

\* \* \* \* \* \*